

# CCRTA Board Priorities

**Safety & Security**  
**Customer Service**  
**Workforce Development**  
**Public Image & Transparency**  
**Facilities**  
**Innovation**  
**Fare Recovery**



## Mission Statement

The Regional Transportation Authority was created by the people to provide quality transportation in a responsible manner consistent with its financial resources and the diverse needs of the people. Secondly, The RTA will also act responsibly to enhance the regional economy.

## Vision Statement

Provide an integrated system of innovative, accessible and efficient public transportation services that increase access to opportunities and contribute to a healthy environment for the people in our service area.

## Core Values

Accountability and Transparency	Honesty and Integrity
Decisiveness	Commitment
Team Work	Courtesy
Safe Environment for Both Employees and Riders	

# FY2024 Operating & Capital Budget

CCRTA Board Priority

*Public Image & Transparency*

**Budget Hearing #1 – October 25, 2023**

**Budget Hearing #2 – November 1, 2023**



# Budget Calendar

July

07/26 Budget Workshop #1

August

~~08/02 Budget Workshop #2~~ **Rescheduled**

08/23 Budget Workshop #2

08/23 Budget Workshop #3

September

09/13 Budget Workshop #4

09/27 Budget Workshop #5

October

10/04 Budget Workshop #6

10/04 Post Public Notice for Budget Hearings

10/25 Budget Hearing #1

November

**11/01 Budget Hearing #2, FY 2024 Budget Adoption**

11/15 Budget Workshop #7 (If Needed)

December

12/06 Date Open – Final FY2024 Budget Adoption Deadline (If Needed)

# FY2024 Service Plan



- Transit services will provide approximately:
  - 3,363,634 Passenger Trips (Estimated 5% increase from 2023 year-end projection)
  - 329,085 Hours of Service (Estimated 5% increase from 2023 year-end projection)
  - 6,170,483 Miles of Service (Estimated 9% increase from 2023 year-end projection)
- Implement Long Range System Plan recommendations
  - Improve service span on routes by operating additional early morning and late evening trips
  - Modify routes to improve frequency, transfer connections and to serve more destinations
  - Begin serving new Port Ayers Station
  - Expand van pool program to meet projected 10% ridership growth
  - Continue to monitor ridership levels including passenger loads

# FY2024 Operating & Capital Budget

## FTEs

DEPARTMENT	Approved FY2023	Proposed FY2024	FTE CHG
TRANSPORTATION	170.00	129.00	-41.00
CUSTOMER SERVICE	7.00	7.00	0.00
PURCHASED TRANSPORTATION	0.00	0.00	0.00
SERVICE DEVELOPMENT	5.00	4.50	-0.50
MIS	7.00	7.00	0.00
VEHICLE MAINTENANCE	37.00	37.00	0.00
FACILITIES MANAGEMENT	24.00	26.00	2.00
PROCUREMENT	4.00	4.00	0.00
CEO	4.00	2.00	-2.00
FINANCE & ACCOUNTING	5.88	5.88	0.00
MATERIALS MANAGEMENT	3.00	3.00	0.00
HUMAN RESOURCES	5.50	4.00	-1.50
ADMINISTRATION	3.00	2.00	-1.00
CAPITAL PROGRAMS	3.00	3.00	0.00
PUBLIC RELATIONS	3.00	6.50	3.50
SAFETY & SECURITY	3.00	4.00	1.00
STAPLES STREET CENTER	4.00	3.00	-1.00
<b>CCRTA FTE TOTAL</b>	<b>288.38</b>	<b>247.88</b>	<b>-40.50</b>

# FY2024 Operating Budget

## Revenues

WS #1	REVENUES	Amended	Proposed	\$ Change	% Change
		FY2023 Budget	FY2024 Budget		
	Passenger Service	\$ 1,108,110	\$ 1,105,459	\$ (2,651)	-0.2%
	Other Operating Revenues	838,186	888,501	50,314	6.0%
	Bus Advertising	145,371	213,251	67,880	46.7%
	Investment Income	574,000	2,025,000	1,451,000	252.8%
	Sales Tax Revenue	40,316,731	44,244,769	3,928,038	9.7%
	Operating Grant	1,565,828	1,200,152	(365,676)	-23.4%
	<b>OPERATING REVENUES</b>	<b>\$ 44,548,227</b>	<b>\$ 49,677,132</b>	<b>\$ 5,128,905</b>	<b>11.5%</b>

# FY2024 Operating Budget

## Expenses

EXPENSES		Amended FY2023 Budget	Proposed FY2024 Budget	\$ Change	% Change
WS #5	01 Transportation	\$ 9,932,992	\$ 11,057,419	\$ 1,124,426	11.3%
WS #4	02 Customer Service	595,697	771,856	176,159	29.6%
WS #5	03 Purchased Transportation	8,765,945	9,449,581	683,636	7.8%
WS #5	04 Service Development	801,372	682,410	(118,962)	-14.8%
WS #2	07 MIS	1,674,391	1,957,895	283,504	16.9%
WS #5	11 Vehicle Maintenance	6,547,805	6,824,194	276,389	4.2%
WS #4	21 Facilities Management	3,104,571	3,393,767	289,196	9.3%
WS #2	40 Procurement	449,199	517,294	68,095	15.2%
WS #3	41 CEO	1,209,277	1,114,763	(94,514)	-7.8%
WS #2	42 Finance and Accounting	902,039	1,018,621	116,582	12.9%
WS #5	43 Materials Management	278,468	294,159	15,691	5.6%
WS #3	44 Human Resources	1,013,273	1,150,530	137,257	13.5%
WS #2	45 Administration	538,361	508,838	(29,523)	-5.5%
WS #4	49 Capital Programs	404,989	433,141	28,151	7.0%
WS #3	50 Public Relations	833,041	1,247,107	414,066	49.7%
WS #3	52 Safety and Security	2,411,815	2,422,340	10,525	0.4%
WS #6	65 Debt Service	1,597,313	1,607,841	10,528	0.7%
WS #4	77 Staples Street Center	1,141,678	1,092,185	(49,493)	-4.3%
WS #6	78 Port Ayers Cost Center	32,000	24,540	(7,460)	-23.3%
WS #6	83 Special Projects	200,000	200,000	-	0.0%
WS #6	85 Subrecipient Grant Agreements	765,828	400,152	(365,676)	-47.7%
WS #6	88 Street Maintenance	3,183,464	3,447,523	264,059	8.3%
<b>OPERATING EXPENSES</b>		<b>46,383,519</b>	<b>49,616,156</b>	<b>3,232,636</b>	<b>7.0%</b>

# Five-Year CIP Overview

	Number of Projects	Project Cost	Federal	Local
FY 2024	38	\$ 17,934,229	\$ 11,971,407	\$ 5,962,822
FY 2025	13	18,303,892	6,465,094	11,838,799
FY 2026	7	10,150,003	8,184,901	1,965,102
FY 2027	7	6,477,096	5,089,516	1,387,581
FY 2028	9	14,072,742	11,509,715	2,563,027
<b>Total</b>	<b>74</b>	<b>\$ 66,937,962</b>	<b>\$ 43,220,632</b>	<b>\$ 23,717,330</b>



# FY2024

Project Name	Project Cost	Federal \$	Local \$
Fixed Route Fleet Replacements (Qty. 3) (Electric)	\$ 4,568,583	\$ 3,883,296	\$ 685,287
Fixed Route Fleet Replacements (Qty. 5)	4,160,000	3,536,000	624,000
Cutaway Van Replacements (4 units)	1,553,076	1,320,115	232,961
Bus Stop Shelter Amenities (Option Year One)	1,108,085	1,108,085	-
Maintenance Shop - A/E Design	1,000,000	-	1,000,000
Park & Ride Lot - Port Ayers Station	848,126	-	848,126
Support Fleet Vehicle Replacements (Qty. 13 Electric)	760,500	608,400	152,100
Demolition - Kleberg Bank Bldg.	536,564	-	536,564
Construction Charging Equipment Installation	480,000	384,000	96,000
Bus APC System	429,467	343,574	85,893
Bus Wash Replacement	409,700	327,760	81,940
Bear Lane Roof Replacements - Lower Roof & Carport Metal Roof	325,229	-	325,229
CCRTA Bus Validators	238,347	-	238,347
Station Charger 180 KW (Qty. 2)	170,000	136,000	34,000
Bear Lane Remodeling - Board Room & Ready Room	120,253	96,202	24,051
CCRTA Radio System Upgrade	112,955	-	112,955
Electronic Kiosks - Port Ayers Station	108,500	-	108,500
Fire Suppression System - Staples Street Center Data Centers	107,607	-	107,607
Security Guard Building - Staples Street Center Parking Lot	106,970	85,576	21,394
Diesel Fuel Tank Conversion to Unleaded	80,283	-	80,283
Large Sweeper Scrubber	80,215	-	80,215
Facilities Maintenance Pickup Truck Replacements (Qty. 2)	80,000	-	80,000
Charging Pillars (Qty. 4)	68,000	54,400	13,600
Mobile Charger Station 50 KW	55,000	44,000	11,000
Platform Gantry Work Area	55,000	44,000	11,000
Bear Lane Bus Parking Lot Lights Replacement - LED Conversion	49,797	-	49,797
Bus DVR Replacement	44,110	-	44,110
A/C Units Replacement ( Qty. 2) - Vehicle Maintenance & Facilities Maintenance	40,421	-	40,421
Staff Computers Replacement	39,991	-	39,991
Blast Cabinet	34,000	-	34,000
Pem Machine for Bus Pass Validation	27,790	-	27,790
Bear Lane Generator Replacement - Electric Relief Vehicles	27,569	-	27,569
Vapor Door Module Board	27,500	-	27,500
I/O Module Training Board	25,000	-	25,000
Digital Signage Solution - Bear Lane Operations Building	17,100	-	17,100
Dump Trailer	12,925	-	12,925
Multi Surface Floor Cleaner -Staples	12,783	-	12,783
Multi Surface Floor Cleaner - Bear	12,783	-	12,783
<b>Total Projects 38</b>	<b>\$ 17,934,229</b>	<b>\$ 11,971,407</b>	<b>\$ 5,962,822</b>

# FY2025

Project Name	Project Cost	Federal \$	Local \$
Bear Lane New Maintenance Shop	\$ 10,000,000	\$ -	\$ 10,000,000
Fixed Route Fleet Replacement (5 units)	4,326,400	3,677,440	648,960
Bus Stop Shelter Amenities	1,099,863	879,890	219,973
Cutaway Van Replacements (2 units)	807,598	686,458	121,140
Service Trucks Replacement (6 units)	510,000	408,000	102,000
ADA Bus Stop Improvements XII	500,000	400,000	100,000
Destination Signage for Transit Stations	420,000	-	420,000
Security Guard Bldg. Bear Lane	252,631	202,105	50,526
Mobile Radio Replacements (Bus Fleet)	244,000	195,200	48,800
Tug (Moving Buses)	48,000	-	48,000
Bus DVR Replacement	44,400	-	44,400
Staff Computers Replacement	31,000	-	31,000
Video Surveillance Server (SSC Location)	20,000	16,000	4,000
<b>Total Projects 13</b>	<b>\$ 18,303,892</b>	<b>\$ 6,465,094</b>	<b>\$ 11,838,799</b>

# FY2026

Project Name	Project Cost	Federal \$	Local \$
Fixed Route Fleet Replacement (9 units)	\$ 8,099,019	\$ 6,884,166	\$ 1,214,853
Bus Stop Shelter Amenities	1,125,918	900,734	225,184
ADA Bus Stop Improvements XIII	500,000	400,000	100,000
Genfare Bus Systems Phase I	335,666	-	335,666
Bus DVR Replacement	44,400	-	44,400
Bear Lane UPS Replacement	25,000	-	25,000
Video Surveillance Server (Bear LN Location)	20,000	-	20,000
<b>Total Projects 7</b>	<b>\$ 10,150,003</b>	<b>\$ 8,184,901</b>	<b>\$ 1,965,102</b>

# FY2027

Project Name	Project Cost	Federal \$	Local \$
Fixed Route Fleet Replacement (5 units)	\$ 4,679,430	\$ 3,977,516	\$ 701,915
Service Trucks Replacement (6 units)	540,000	432,000	108,000
ADA Bus Stop Improvements XIV	500,000	400,000	100,000
Bus Stop Shelter Amenities	350,000	280,000	70,000
Genfare Bus Replacement Phase II	335,666	-	335,666
Bus DVR Replacement	47,000	-	47,000
SSC UPS Replacement	25,000	-	25,000
<b>Total Projects 7</b>	<b>\$ 6,477,096</b>	<b>\$ 5,089,516</b>	<b>\$ 1,387,581</b>

# FY2028

Project Name	Project Cost	Federal \$	Local \$
Fixed Route Fleet Replacements (13 Units)	\$ 10,816,000	\$ 9,193,600	\$ 1,622,400
Cutaway Van Replacements (4 units)	1,553,076	1,320,115	232,961
ADA Bus Stop Improvements XV	500,000	400,000	100,000
Bus Lifts Replacements (6 units)	395,000	316,000	79,000
Bus Stop Shelter Amenities	350,000	280,000	70,000
Genfare Bus Replacement Phase III	335,666	-	335,666
Bus DVR Replacement	47,000	-	47,000
Security Camera Replacement's	45,000	-	45,000
Staff Computers Replacement	31,000	-	31,000
<b>Total Projects 9</b>	<b>\$ 14,072,742</b>	<b>\$ 11,509,715</b>	<b>\$ 2,563,027</b>

# FY2024 Operating & Capital Budget

WS #1	REVENUES	Proposed FY2024 Budget		EXPENSES	Proposed FY2024 Budget
	Passenger Service	\$ 1,105,459	WS #5	01 Transportation	\$ 11,057,419
	Other Operating Revenues	888,501	WS #4	02 Customer Programs	771,856
	Bus Advertising	213,251	WS #5	03 Purchased Transportation	9,449,581
	Investment Income	2,025,000	WS #5	04 Service Development	682,410
	Sales Tax Revenue	44,244,769	WS #2	07 MIS	1,957,895
	Operating Grant	1,200,152	WS #5	11 Vehicle Maintenance	6,824,194
	<b>OPERATING REVENUES</b>	<b>49,677,132</b>	WS #4	21 Facilities Maintenance	3,393,767
	<b>CAPITAL GRANTS</b>	<b>11,971,407</b>	WS #2	40 Procurement	517,294
	<b>TOTAL REVENUES</b>	<b>61,648,540</b>	WS #3	41 CEO	1,114,763
	<b>Other Sources:Transfer-In (Reserves)</b>	<b>5,901,845</b>	WS #2	42 Finance and Accounting	1,018,621
	<b>REVENUES TOTAL</b>	<b>\$ 67,550,385</b>	WS #5	43 Materials Management	294,159
			WS #3	44 Human Resources	1,150,530
			WS #2	45 Administration	508,838
			WS #4	49 Capital Programs	433,141
			WS #3	50 Public Relations	1,247,107
			WS #3	52 Safety & Security	2,422,340
			WS #6	65 Debt Service	1,607,841
			WS #4	77 Staples Street Center	1,092,185
			WS #6	78 Port Ayers Cost Center	24,540
			WS #6	83 Special Projects	200,000
			WS #6	85 Sub Recipient Grant Agreements	400,152
			WS #6	88 Street Maintenance	3,447,523
				<b>OPERATING EXPENSES</b>	<b>49,616,156</b>
				<b>CIP EXPENSES</b>	<b>17,934,229</b>
				<b>EXPENSES TOTAL</b>	<b>\$ 67,550,385</b>

**Have Questions?**

*Thank You!*

